

# Integrated Planning of Vehicle Routes and Warehouse Operations

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## R&D project

- ▶ National Center for Research and Development
- ▶ **Title:** *Optimization of large-scale intralogistics processes, the fleet structure and distribution process applying multi-criteria distribution planning algorithms*
- ▶ **Value:** €2 900 000
- ▶ **Time:** 05/2022 - 06/2024

# Betacom Project & Customers



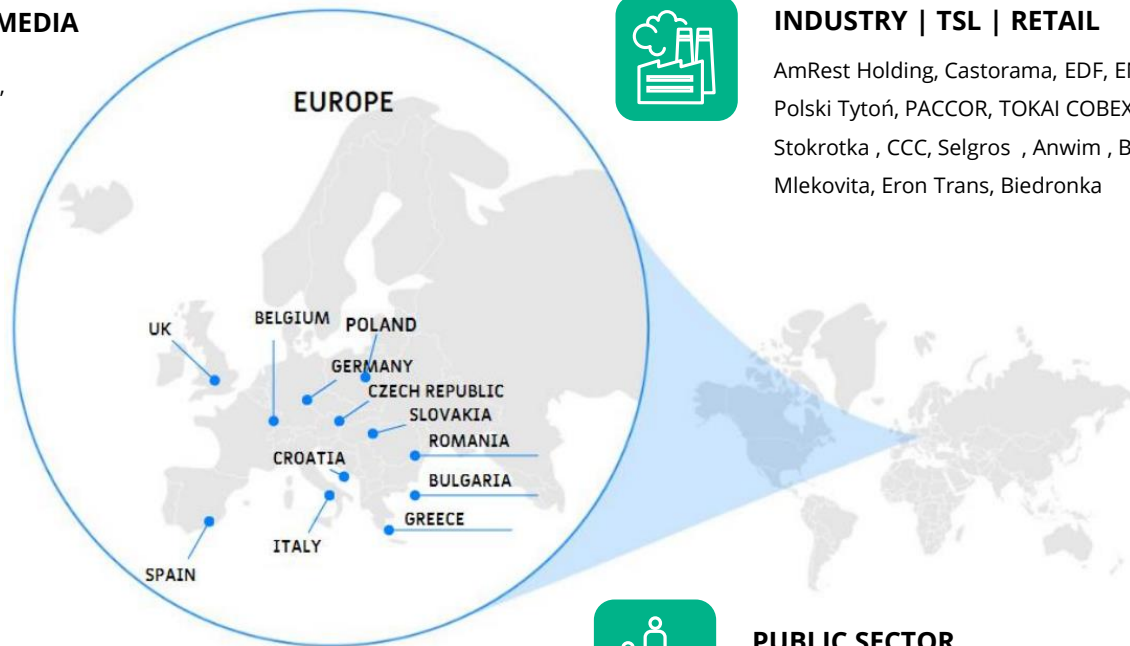
## TELECOMUNICATION | MEDIA

Exatel, Netia, Orange, P4 (Play),  
Polkomtel (Plus), T-Mobile,  
Cyfrowy Polsat, NC+



## INDUSTRY | TSL | RETAIL

AmRest Holding, Castorama, EDF, ENEA, Ceramika Paradyż,  
Polski Tytoń, PACCOR, TOKAI COBEX, DHL, Abrasives,  
Stokrotka, CCC, Selgros, Anwim, Bricoman, AMIC,  
Mlekovita, Eron Trans, Biedronka



## FINANCE

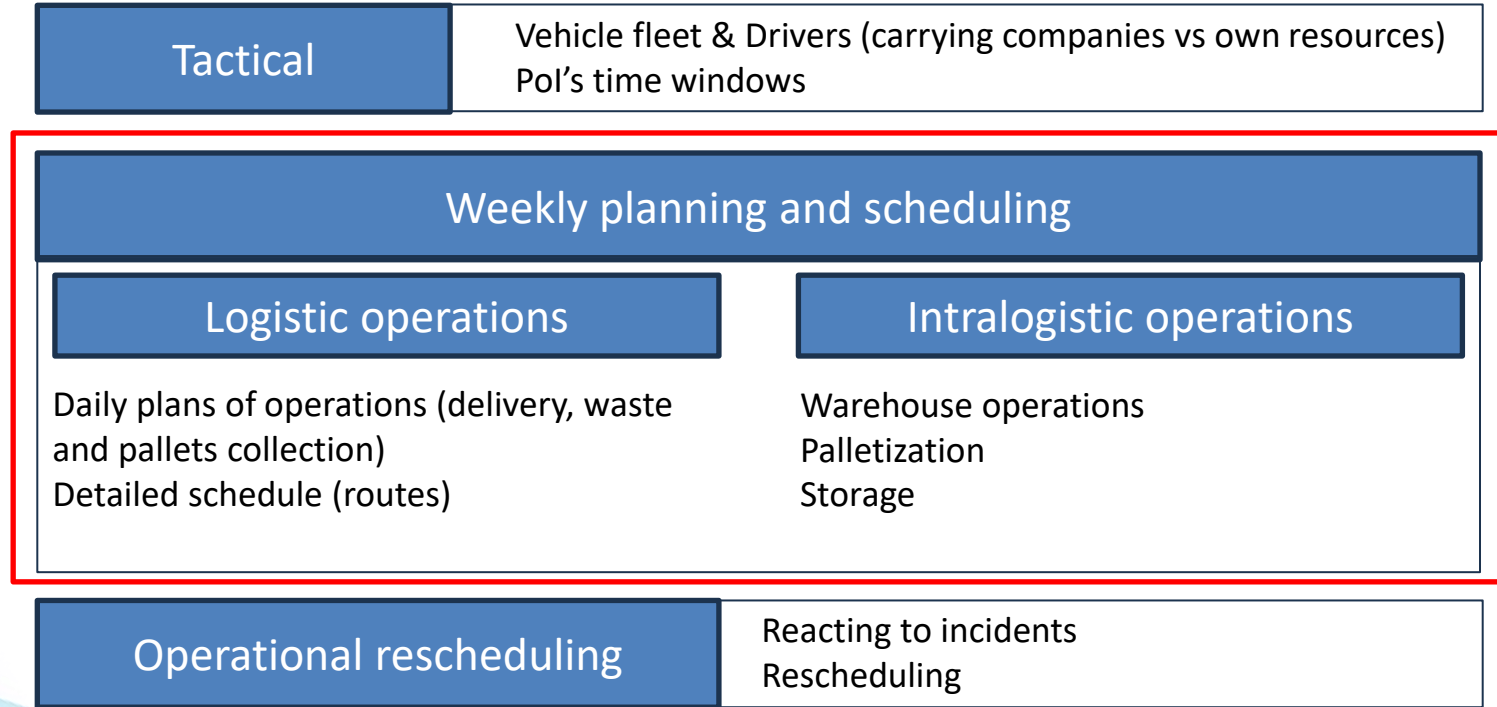
AVIVA, VIG, PZU, Provident, Bank Ochrony Środowiska, Bank  
Pekao, Citi Handlowy, DNB Bank Polska, ING Bank Śląski, PKO BP,  
Grupa SGB, Grupa BPS, Raiffeisen Bank, mBank



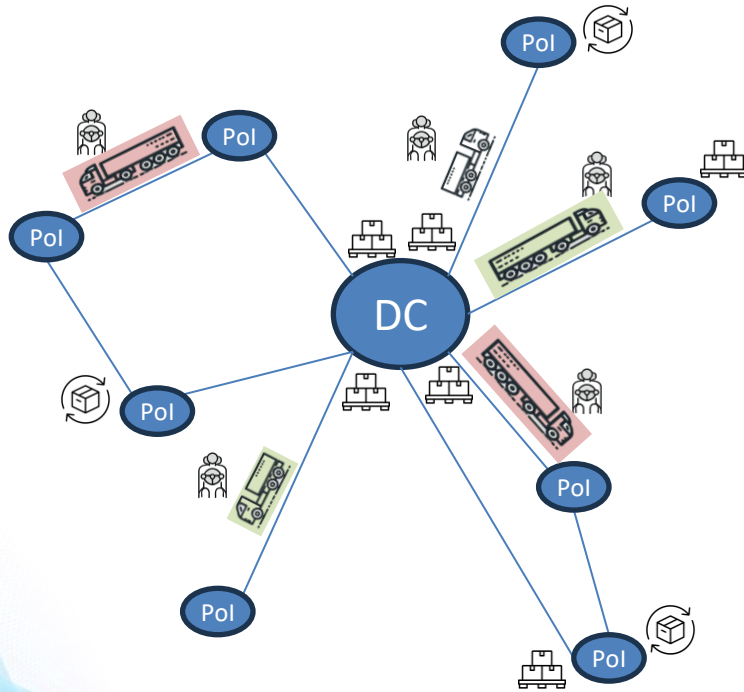
## PUBLIC SECTOR

KNF, Miasto. st. Warszawa, Ministerstwo Finansów,  
Ministerstwo Skarbu Państwa, Ministerstwo Sprawiedliwości,  
ZUS, PKN Orlen

# Multi-layered decision problem



# Logistic operations

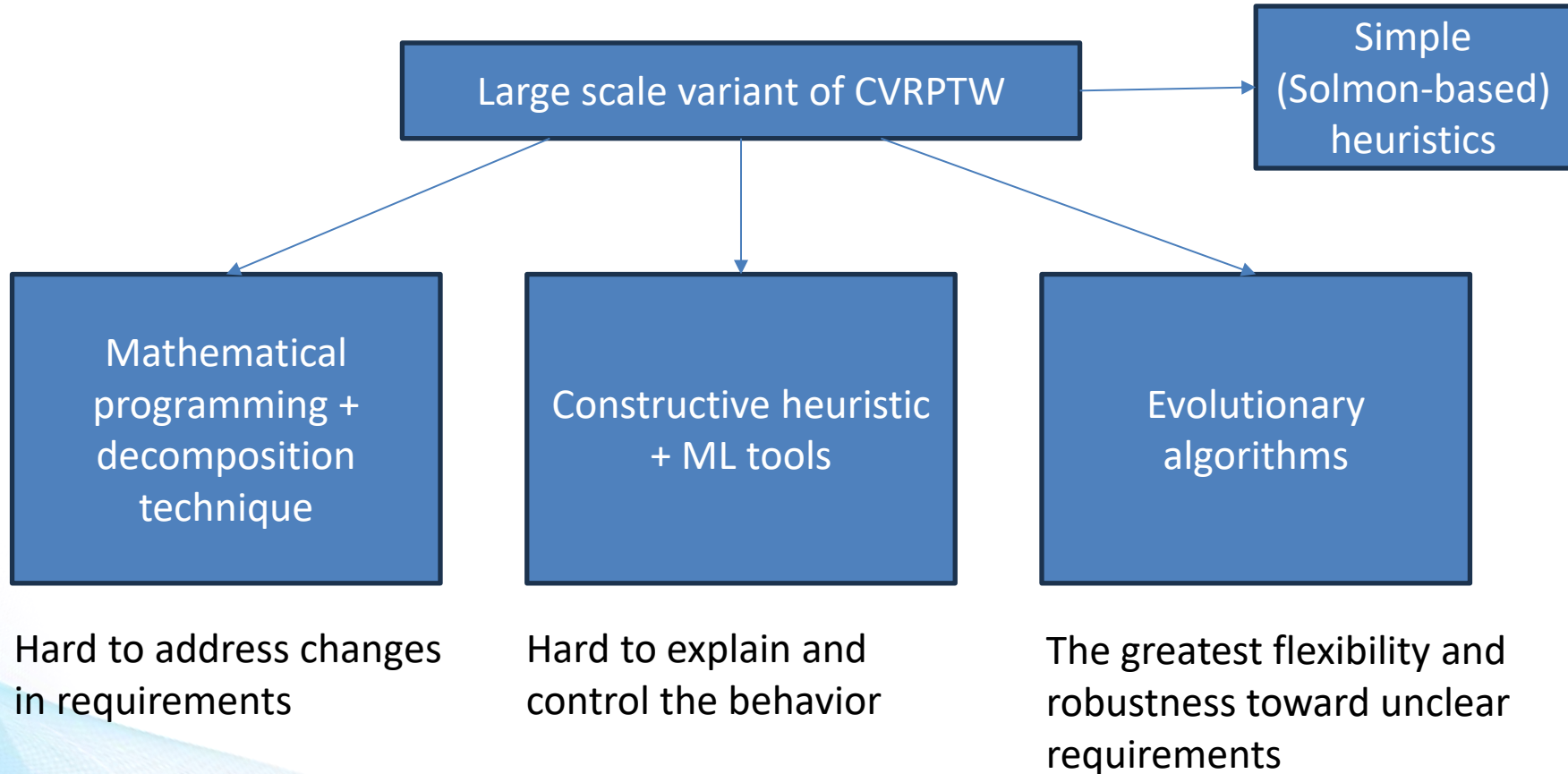


- Distribution Center
  - Capacities organized in shifts
- Pols
  - Hard and soft time windows with priorities and constraints
- Vehicles
  - Solo ( $\leq 21$ EP)
  - Tractor + Semi-trailer ( $> 21$ EP)
- Drivers
- Carrying companies
  - Different model costs
- Tasks
  - Volumes of pallet to be distributed
    - › Orders
    - › Allocations
  - Wastes to collect
  - Pallets to collect
- Horizon: week

# KPIs

- Number of pallets not delivered
- Total cost
  - Distance
  - Driving time
  - Number of routes
  - ...
- Max and total time of late or early visits
- Pallet picking balance (regarding shift capacity)
- Carrying companies' balance
- Fill in ratio
- ...

## Several methods developed simultaneously



## Several methods developed simultaneously

Large scale variant of CV/BPTW

Simple  
(Solmon-based)  
heuristics

Ma  
pro  
dec  
t

### **Collaboration with software engineers**

Interfaces, abstract classes, basic models agreed and put in an open source project

<https://bitbucket.org/betacomsoft/vrptw-model/src/master/>

Hard to address changes  
in requirements

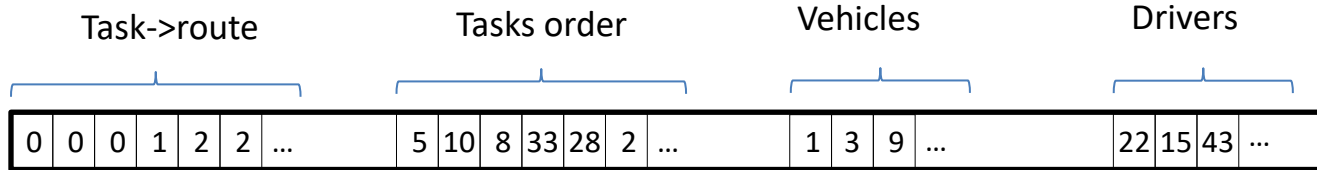
Hard to explain and  
control the behavior

The greatest flexibility and  
robustness toward unclear  
requirements



# Genetic algorithm

- Coding



- Operators (mutations and crossovers)

Tasks order

Modification of task order on a route  
Modification of task order on a subroute  
Delay or advance the start of your route

Tasks switching between routes

Move request to another route  
Swap request between routes  
Merge routes  
Merge/split requests

Resources of a route

Change a driver for a route  
Change a vehicle for a route  
Change a resource for unschedule task  
Swap resources

Mixed

Get route from another solution

# Genetic algorithm

- Coding

Task->route

0	0	0	1	2
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- Operator

Tasks order

Modification  
order on a

Modification  
order on a s

Delay or advance  
the start of your  
route

Merge routes  
Merge/split  
requests

Change a resource  
for unschedule task  
Swap resources

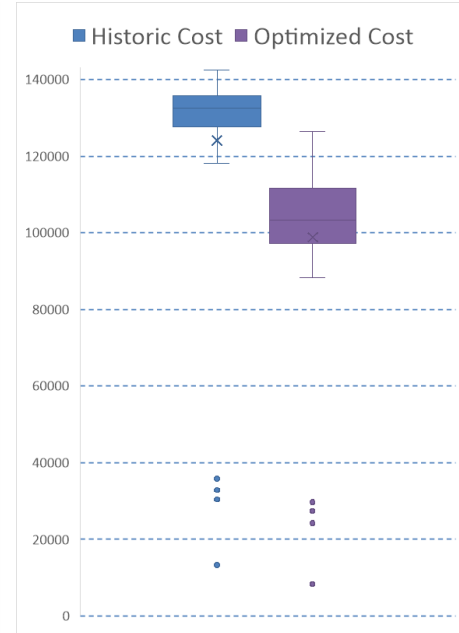
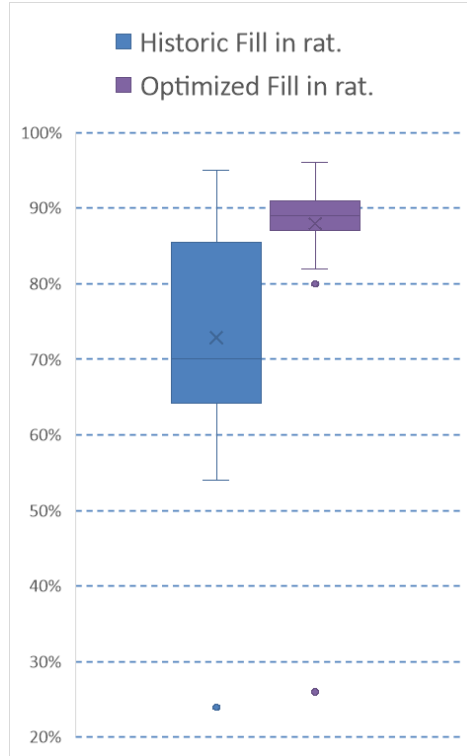
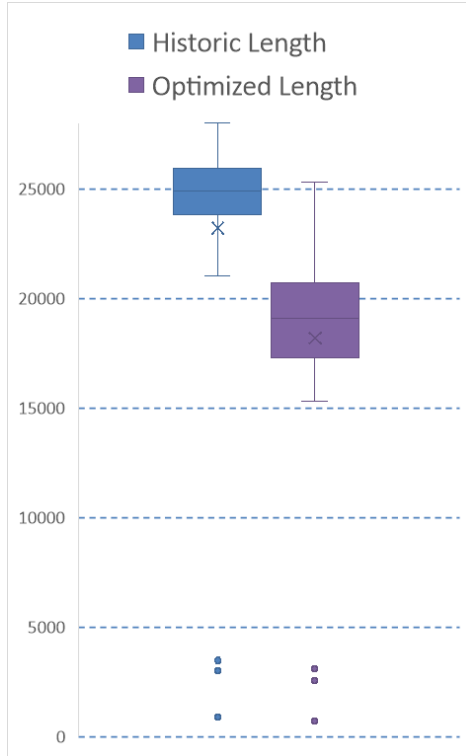
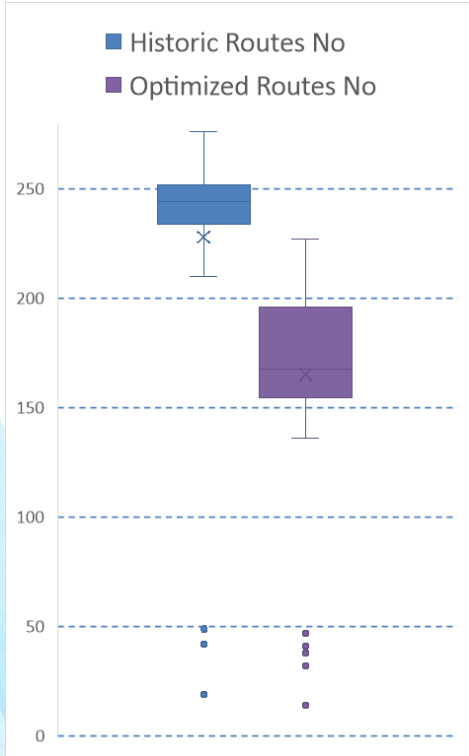
from  
olution

## Collaboration with ML experts

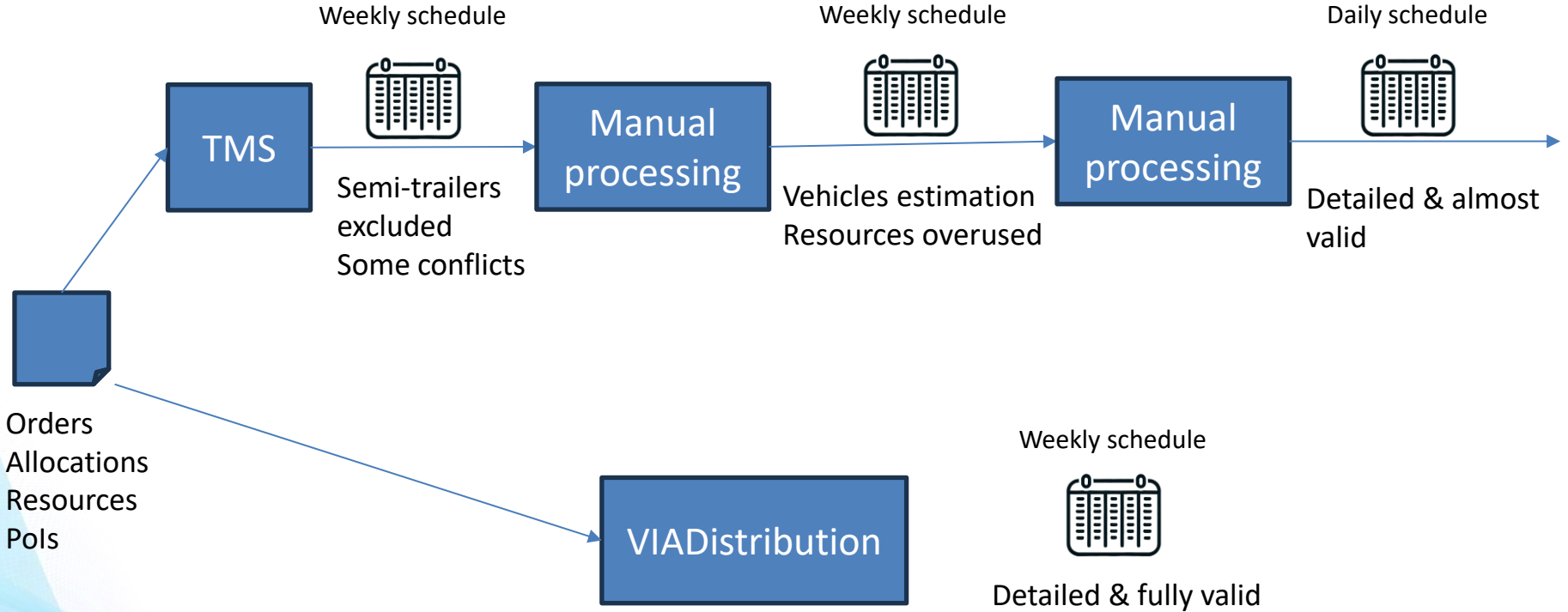
### Predictive models

- Estimators for distances and travel time for different vehicle profiles
- Estimators for loading, unloading and at gate times
- Estimators for order volumes

# R&D initial results



# Is it good enough?



# Is it good enough?

Weekly schedule

Weekly schedule

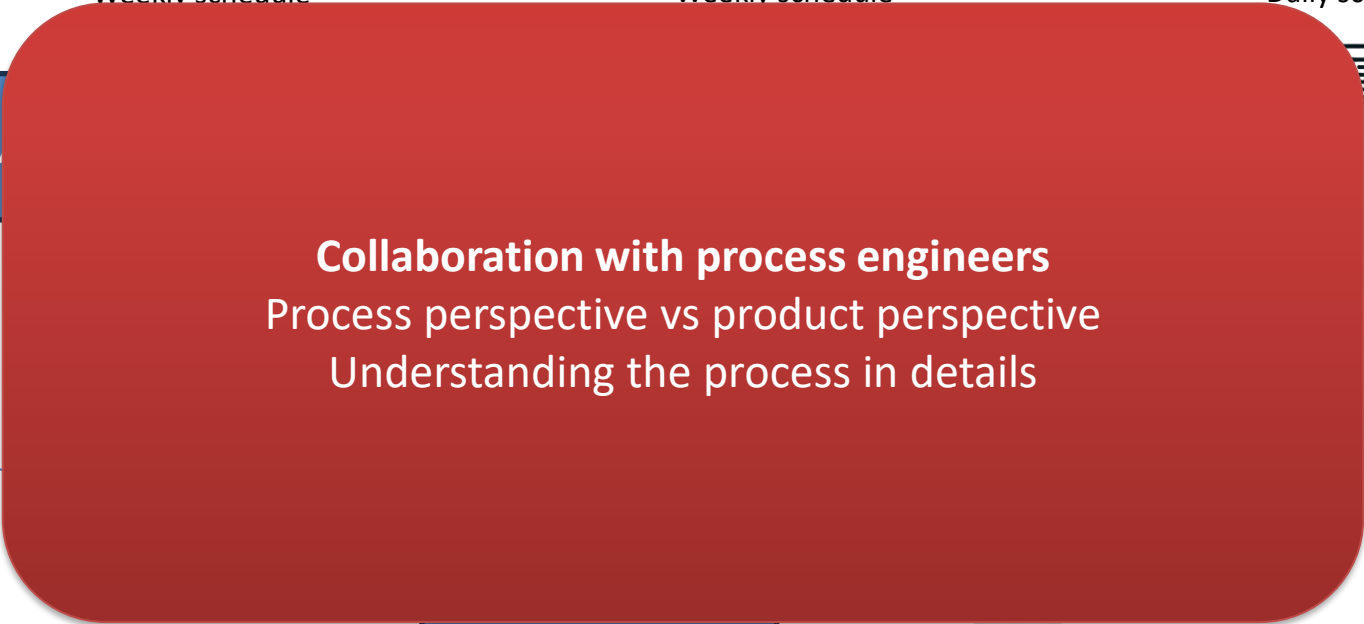
Daily schedule



& almost



Orders  
Allocations  
Resources  
Pols



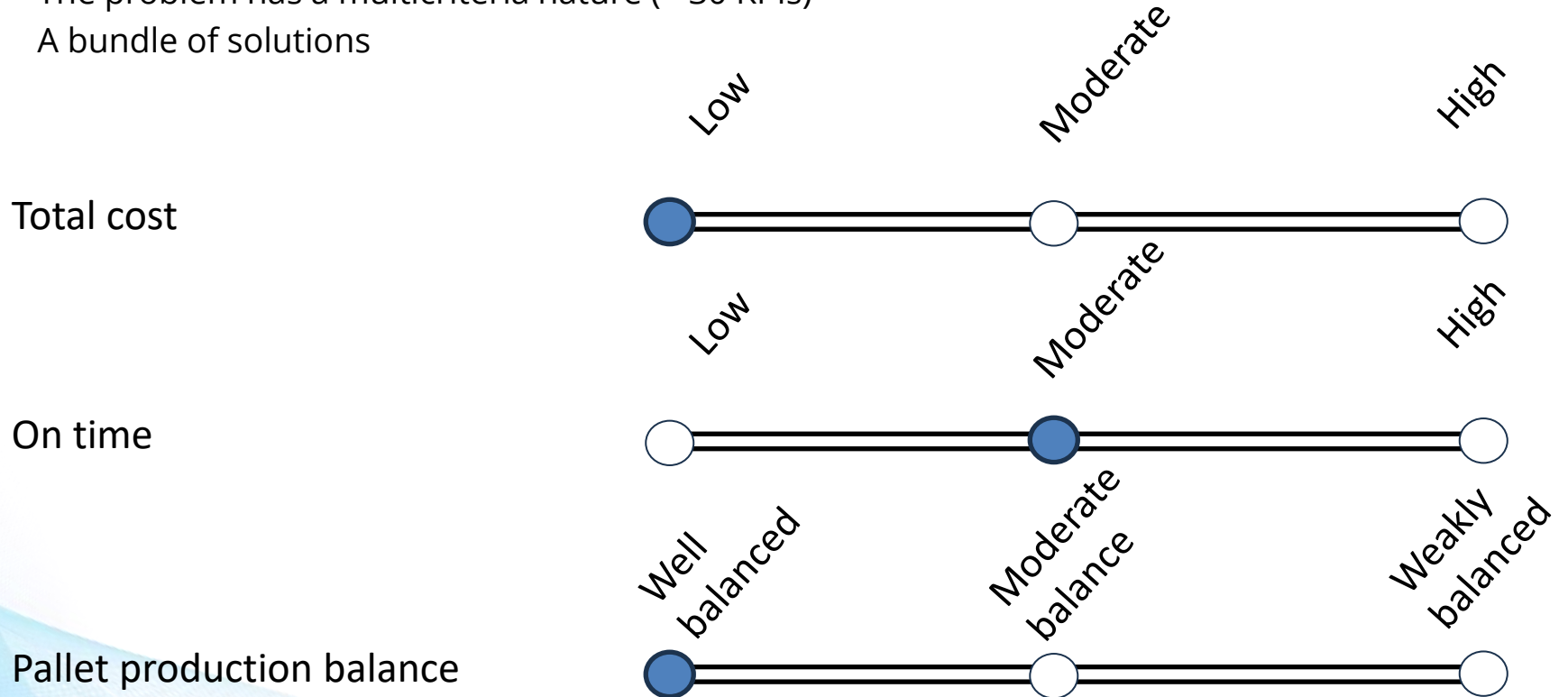
**Collaboration with process engineers**  
Process perspective vs product perspective  
Understanding the process in details



Detailed & fully valid

# Is it good enough?

- The problem has a multicriteria nature (> 30 KPIs)
- A bundle of solutions



Pallet production balance

# Intralogistics integration

- Schedule of logistic tasks should be feasible in regard to pallets collection capacities
  - Pallets cannot be prepared too early
  - Space for pallets storage is limited
  - Shifts at DC are not equal
  - Capacity of a shift is not static
- Different attempts to consider intralogistics capacities
  - Simple constraints
    - › Max number of routes per hour
    - › Max number of pallets per hour
    - › Difference between min and max of above
  - Simplified model for intralogistics operations optimization
  - Agent-based model for detailed simulation

**Collaboration with ML team**  
More estimators....

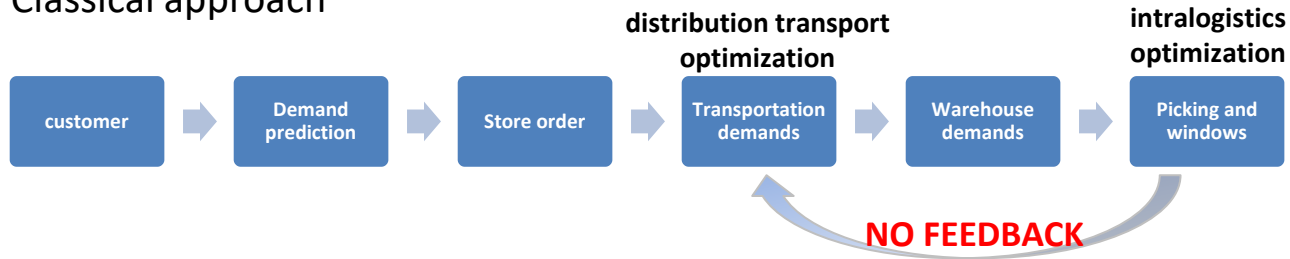
# Intralogistic and optimization

## ▶ Perspective #1: INTRALOGISTIC DECISION SUPPORT

- ▶ analysis of the intralogistic processes and their optimization: picking path planning

## ▶ Perspective #2: COLLABORATION challenge

### ▶ Classical approach



### ▶ ITERATIVE AGENT COLLABORATION





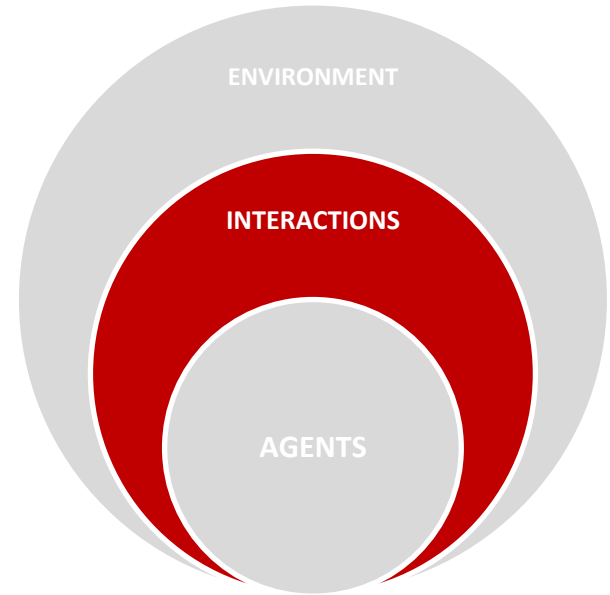
# AGENTS

- ▶ Represent inanimate objects
- ▶ Represent active people
- ▶ Attributes based on data (geo-spatial model)
- ▶ Manipulate and use data
- ▶ Use data for planning
- ▶ Their functionality determines actions and sequence



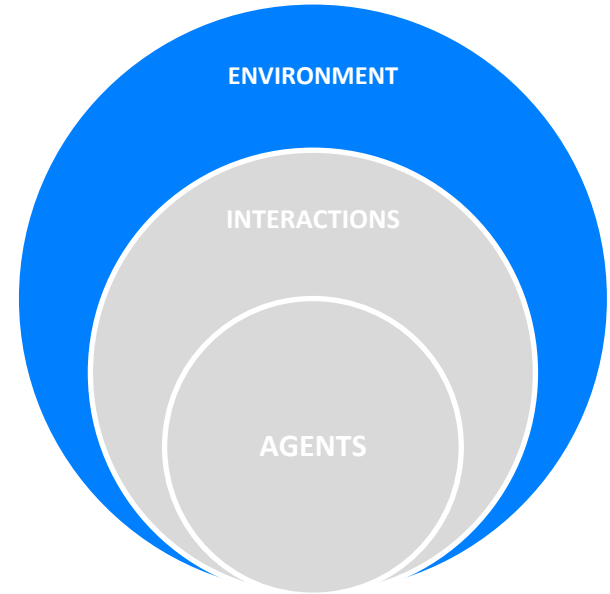
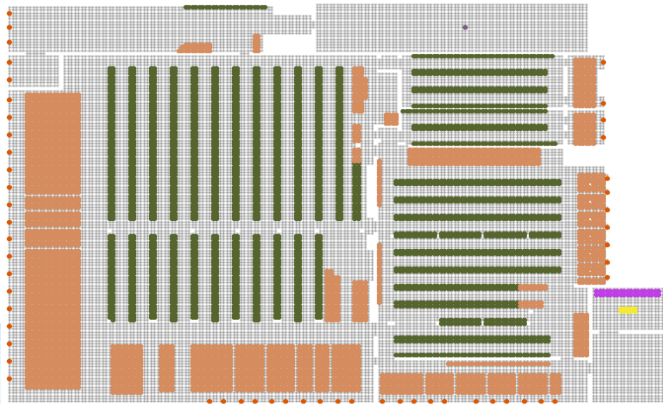
# INTERACTIONS

- ▶ Set of possible actions and methods for data exchange
- ▶ Cooperation with other agents
- ▶ Introduction of the concept of time and action in time
- ▶ Actions in space
- ▶ Calibration with respect to reality
- ▶ Learning ability :: adaptation and evolution
- ▶ Deterministic action
- ▶ Stochastic models of uncertainty



# ENVIRONMENT

- ▶ Virtual world for agents
- ▶ Passive element
- ▶ Geo-spatial model
  - ▶ warehouse
  - ▶ road network
  - ▶ stadium or plane plan

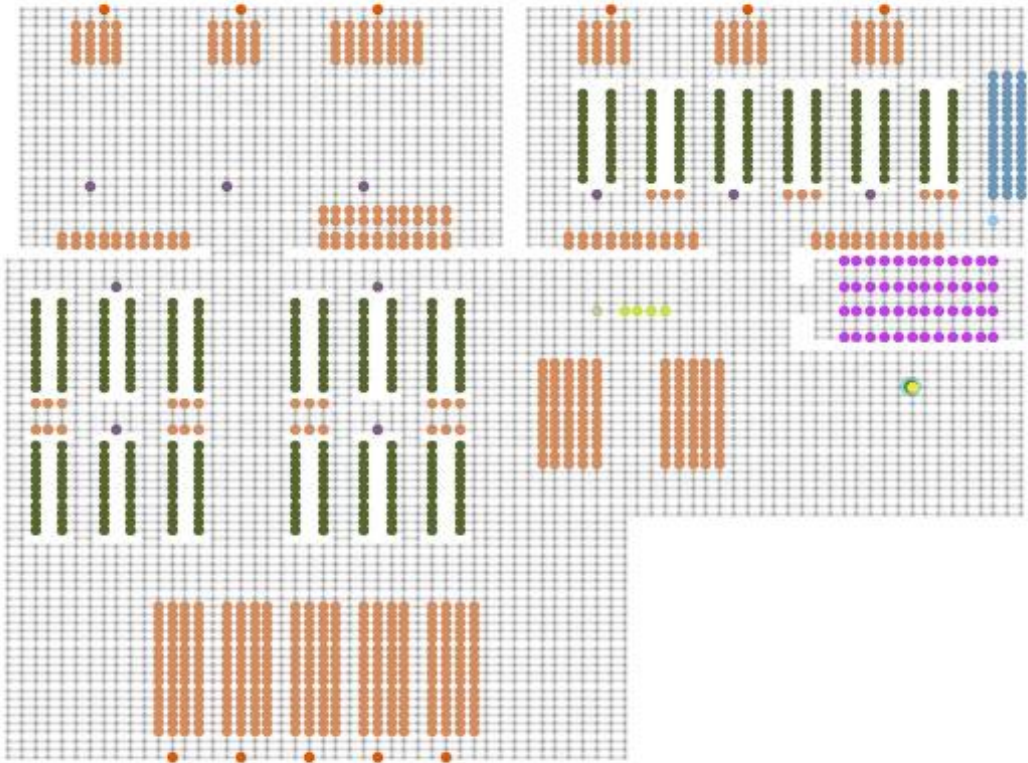


# ADVANTAGES

- ▶ Scalable and explainable model
- ▶ Homogeneous approach to intralogistics and transport network
- ▶ Agents' self-adaptation using machine learning
- ▶ Data analytics (*what-if*)
- ▶ Analysis in various perspectives: time, space, complexity
- ▶ Allows optimization (decision-making support) both static (off-line) and dynamic (on-line)
- ▶ Statistical models for uncertainty – risk analysis



# WAREHOUSE SIMULATION



# Summary

- Crucial moments and decisions
  - Building common interfaces and models at the beginning with software engineers
  - Choosing an evolutionary algorithm for VRP, robust regarding changing business requirements (importance of a hot-start)
  - ML involved – estimators with well-defined interfaces
  - Process engineering involved – understanding the current process and common points
- Potentially crucial decisions
  - Agent-based warehouse operations model
- Potential obstacles
  - Process convergency not yet proved

# Thank you for your attention!

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